



‘समानो मन्त्रः समितिः समानी’

**UNIVERSITY OF NORTH BENGAL**  
BBA Honours 4th Semester Examination, 2023

**CC8-BBA (401)**

**HUMAN RESOURCE MANAGEMENT**

Time Allotted: 2 Hours

Full Marks: 60

*The figures in the margin indicate full marks.*

**GROUP-A**

**Answer any two questions from the following**

$12 \times 2 = 24$

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|----|---|-------|
| 1. | Define Human Resource Development. Differentiate between HRM and HRD.<br>Explain how Human Resource Management (HRM) supports the improvement of work-life balance.     | 2+4+6 |
| 2. | Explain the term ‘training’ and ‘development’. Specify the limitations of off-the-job training. Write a note on vestibule training.                                     | 4+4+4 |
| 3. | Define the term ‘Collective Bargaining’. Bring out the essentials of an effective collective bargaining process. In this context, describe the role of the trade union. | 3+5+4 |
| 4. | What are the components of compensation? Indicate the steps to be followed in designing the salary structure.   | 5+7   |

**GROUP-B**

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|-----|--|-------------------|
| 5.  | Answer any <b>four</b> questions from the following:   | $6 \times 4 = 24$ |
| (a) | Discuss the steps involved in a scientific selection process.                                    | 6                 |
| (b) | Define Job Specification. How is it different from the Job Description?                          | 6                 |
| (c) | Suggest measures for promoting industrial harmony in India.                                      | 6                 |
| (d) | Distinguish between recruitment and selection.   | 6                 |
| (e) | What are the functions of trade unions?  | 6                 |
| (f) | What do you mean by ‘Career Planning’? In this context, describe the role of the career anchors. | 6                 |

**GROUP-C**

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|-----|--|-------------------|
| 6.  | Answer any <b>four</b> questions from the following:                     | $3 \times 4 = 12$ |
| (a) | Define Human Resource Planning.  | 3                 |
| (b) | Define job enrichment.   | 3                 |
| (c) | Give three examples of social security benefits.                         | 3                 |
| (d) | Mention the different sources of recruitment.                            | 3                 |
| (e) | Discuss the purpose behind introducing the Employees’ Stock Option Plan. | 3                 |
| (f) | What is 360-degree performance appraisal?                                | 3                 |

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